### Where do you get the money?



### **Local Revenue**

Common Funding Sources	Amount	Community Examples	Benefits & Challenges
Direct user charges	\$ <b>-</b> \$\$	Tulsa, OK collects a \$8.35 monthly stormwater utility fee from city residents to fund its stormwater operations and maintenance program.	<ul> <li>Predictable revenue</li> <li>Challenging to determine acceptable fees</li> <li>Fees based on impervious surface have higher administrative overhead than flat fees</li> </ul>
Local sales taxes	\$-\$\$	Austin, MN residents passed a 20-year, 1/2-cent local option sales tax in 2007 to fund mitigation projects and property buyouts. It generates "\$1.4 million each year.	Predictable revenue     Politically challenging: requires state and voter approval
Shared costs and joint agreements	\$-\$\$	In Lincoln, NE, the city government, the Univ. of Nebraska-Lincoln, and a watershed district signed a joint agreement and shared costs to implement a major flood control project.	Spreads costs amongst partners     Adding partners can increase funding and capacity      Collaborative processes can be time-consuming
Tax increment financing (TIF) and special assessment districts	\$-\$\$	Property revenue increases from within the district are earmarked for specific projects, such as flood control. Aurora, IL used a TIF district to raise upfront money to address long-term flooding issues while implementing a commercial redevelopment project.	Raises revenues without adding a new tax     Shifts municipal finance allocations in ways that may be controversial



Common Funding Sources	Amount	Community Examples	Benefits & Challenges
Impact investing & environmental impact bonds	\$\$\$	Impact investors provide upfront money for projects and are repaid with interest, often based on the project's success. Atlanta, GA issued a \$14 million environmental impact bond to fund six stormwater projects in economically distressed neighborhoods.	<ul> <li>Provides upfront money</li> <li>Hinges on investors being repaid by entities that benefit from predictable cost savings</li> <li>Less commonly used so will need to be explained to public and decisionmakers</li> </ul>
Public-private partnerships (P3s)	\$\$-\$\$\$	Private entities share risks and benefits on public projects. When Fargo, ND's project had a low benefit-cost ratio and did not qualify for FEMA funding, it created a P3 to fund its diversion channel construction. Private partners will be repaid via sales tax revenues.	<ul> <li>+ Leverages private money for public projects</li> <li>+ Shares risks and benefits</li> <li>- Susceptible to economic downturns</li> <li>- Less commonly used so will need to be explained to public and decisionmakers</li> </ul>
Community & Corporate Foundations	\$\$	Community foundations that cover southern MN include the Southern Minnesota Initiative, McKnight Foundation, Mankato Area Foundation, and the Center for Disaster Philanthropy, amongst others.	Grants (as opposed to money that needs to be paid back)     Every foundation has different processes     Competitive

## Where do you get the money?



### **Minnesota State Grants & Loans**

Common Funding Sources	Amount	Grant Program (*local match required)	Benefits & Challenges
MN Dept. of Natural Resources	\$\$	Flood Hazard Mitigation Grant*	+ Significant sources of revenue
		Conservation Partners Legacy     Grant Program*	+ Include some low-interest loans and grants (money that does not need to be
MN Pollution Control Agency	\$\$-\$\$\$	Clean Water Partnership Grants/Loans	paid back)
		• 319(h) Grants*	- Competitive
		Environmental Assistance     Grant/Loan Programs	Local match sometimes required
MN Homeland Security & Emergency Management	\$\$-\$\$\$	Emergency Management     Performance Grant*	Time consuming applications and reporting requirements
MN Board of Water & Soil	\$\$-\$\$\$	One Watershed, One Plan	
Resources		Accelerated Implementation Grant*	
MN Dept. of Employment & Economic Development	\$\$	Flood Recovery Financing	
MN Department of Transportation	\$\$-\$\$\$	State Aid for Local Transportation*	
MN Public Facilities Authority	\$\$\$	Clean Water and Drinking Water Revolving Funds	
MN Dept. of Agriculture	\$-\$\$	AGRI Sustainable Agriculture     Demonstration Grant Program*	

### Where do you get the money?



#### **Federal Grants & Loans**

Common Funding Sources	Amount	Grant Program (*local match required)	Benefits & Challenges
Federal Emergency	\$\$\$	Hazard Mitigation Grant Program*	+ May be necessary for larger-
Management Agency		Flood Mitigation Assistance Program*	scale projects
(FEMA)		Building Resilient Infrastructure and Communities Program*	+ Include some low-interest loans and grants (money that does
US Dept. of Housing and		Community Development Block Grants	not need to be paid back)
Urban Development (HUD)			- Very competitive
National Park Service	\$\$	LWCF Outdoor Recreation Legacy Partnership*	Local match sometimes
		Rivers, Trails and Conservation Assistance	required
<b>US Dept. of Agriculture</b>	\$\$\$	Community Facilities Direct Loans and Grants*	- Time consuming applications
		Water and Waste Disposal Loan and Grant Program	and reporting requirements
		Conservation Innovation Grants*	
		Special Evaluation Assistance for Rural Communities	
		Small Business Innovation Research	
US Environmental	\$\$\$	Recreation Economy for Rural Communities	
Protection Agency (EPA)		Urban Waters Small Grants	
		Greening America's Communities	
		Environmental Justice Collaborative     Problem-Solving	
		Source Reduction Assistance Program*	
US Economic Development Administration (EDA)	\$\$\$	Public Works and Economic Adjustment Assistance*	
US Fish & Wildlife Service	\$\$\$	North American Wetlands Conservation Small Grant*	
		North American Wetlands Conservation Standard Grant*	
		National Urban and Community Forestry Challenge*	

### How do you get the money?

Who do you need to convince?	What matters to these folks? Example pitches.	What evidence can you use? \$ (least expensive) - \$\$\$ (most expensive)
Local elected officials  Local taxpayers	Community health, safety, and welfare; budgets; competing demands and priorities; electability  Project creates jobs and brings new funding to the area Protecting our community is worth the cost Project is a win-win; Project complements other municipal plans and departmental strategies Project reduces impacts of climate change on underserved neighborhoods  Fees; taxes; quality of life; community stability A small investment now will avoid tragedies with enormous future costs	\$ Show impact on city department budgets and planning processes.  \$-\$\$ Use neighborhood-level data and data from familiar peer municipalities.  \$\$\$ Estimate money saved from having project in place (cost avoidance study)  \$ Show that similar projects have increased property values in other communities.
I'M (S)	<ul> <li>Your neighbors are participating</li> <li>Project will provide safe and reliable infrastructure</li> <li>Project will improve neighborhood safety</li> </ul>	<ul> <li>\$-\$\$ Point out savings from decreased flood risk and lowered insurance premiums.</li> <li>\$\$-\$\$\$ Share data from questionnaires, surveys, and comments from public meetings.</li> </ul>
Local business owners	Regulatory predictability; economic impacts and efficiency; debt avoidance  Project creates jobs  Good return on investment  Local economic drivers will be sustained  Project will bring new people to the area	<ul> <li>\$ Get data showing trends in population and employment so that you can explain how your project can contribute to economic development. For growing communities, your project can help sustain growth. Otherwise, your project can help retain and attract residents.</li> <li>\$\$ Estimate jobs and income that can be protected or created as a result of the project (economic income analysis).</li> </ul>
State and federal agency partners	Quantifiable costs and benefits; reliable data; logical procedures     Protecting our community is worth the cost     Doing Y will most likely result in Z     Avoidance of damage and expenses from natural hazards     Project increases safety of people and infrastructure	\$ Get letters of support to demonstrate community buy-in. \$\$ Compare costs of different actions to achieve a specific goal.  \$\$-\$\$\$ Estimate cost-effectiveness through a benefit cost analysis by comparing project costs (construction, administration, etc.) and project benefits (avoided costs, community improvements, etc.).  \$\$-\$\$\$\$ Estimate positive impacts on amenities that people value even though they do not pay for them, such as health, clean air, and recreational opportunities.
Foundations, philanthropists, impact investors	Climate change impacts on people and the environment; obligations to future generations; equitable outcomes; environmental stewardship  Climate change is threatening the world as we know it – we must act  Project improves racial and environmental justice  Project improves clean air and water, abundant wildlife  Project provides green infrastructure, alternative energy  Project is the right thing to do for future generations  Project supports neighborhood decision-making	<ul> <li>\$ Show how the project will benefit underserved individuals and neighborhoods.</li> <li>\$ Take compelling photos, organize site visits, get quotes from community members who will benefit from the project.</li> <li>\$ Show how the philanthropic investment will serve as a catalyst and be leveraged to secure additional funding.</li> <li>\$\$ Explain who will bear the costs and who will receive the benefits.</li> </ul>